New mobility market player's perspective on legal and regulatory framework



Profile





JEONG IL, KIM (Vice President)

JOB EXPERIENCE (SK telecom, 2001~Current)

Dec 2023-Current (Vice President)	Head of Global Solution UAM Business Office
Jan 2022-Dec 2023 (Team Leader)	UAM Pilot(Demonstration) Business and Commercialization
Jan 2019-Dec 2021 (Team Leader)	Cloud Business Development and management
Jan 2018-Dec 2018 (Team Leader)	SKT's Online channel management
Jan 2001-Dec 2017	Planning & development segment Product, Implementing the marketing Supporting the CEO's leadership enforcement & organization management Establishing Future channel strategy & Implementation Jul 2011-Dec2013 :
Education	

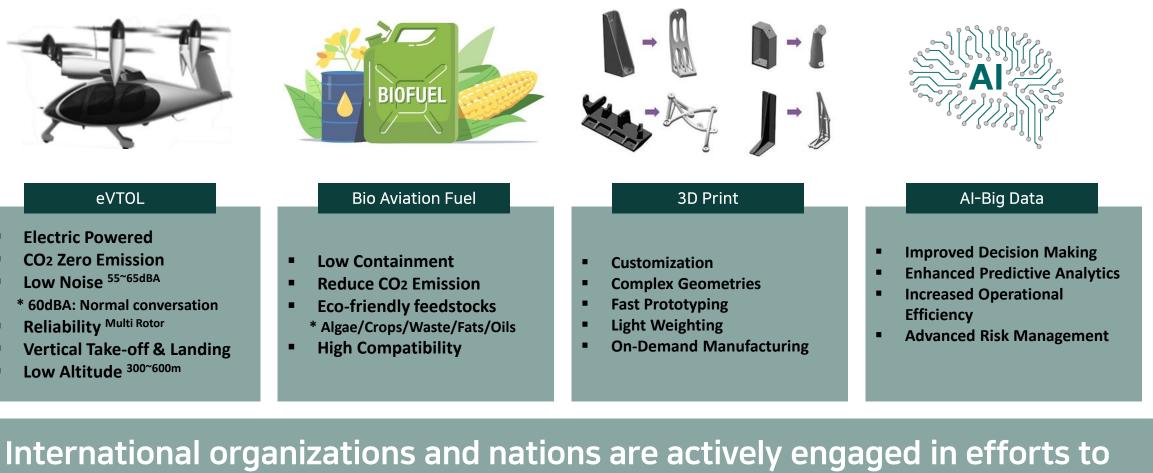
Feb 2001	B.S. in Economics, Yonsei University
Mar 2002-Aug 2002	Advanced Program for Innovative Consultants, KAIST Business School
2009-2010	MA & MBA, Business Administration and Management, Strategy, Seoul National University

SKT UAM

Aviation Technological Innovation



Emergence of eco-friendly technologies, prompting technological innovations



International organizations and nations are actively engaged in efforts to establish standards, regulations, and policies for new technologies



" UAM? "

Transportation that carries passengers/cargo over the urban area

Cutting-Edge solution for traffic congestion and pollution in city area by using **electric-powered eVTOL*** with zero emission.

* electrical Vertical Take-Off and Landing

UAM Business Value Chain













Vehicle Manufacture Service Provider & Operation

- Vehicle Manufacturing
- Vehicle Maintenance
- Vehicle Components
- Training & Licensing on Pilots, Maintenance and etc

- Operating Service
- Integrated Control
- Communication System
- Service Platform

Infrastructure

- Vertiport Construction
- Vertiport Operation
- Vehicle Charging Infra
- Security

Regulatory Body

- Business Rights
- Route Permission
- Law
- Qualifications
- Aircraft Certification

Local Governments

- Development of Specialized Routes
- Vertiport Authorization

Why SKT UAM?

"



Three major areas AI infra, AIX, AI service , Road to Global AI company through 'AI Pyramid' \rightarrow Expanding into UAM business with AI capabilities to emerge as a Mobility leader

Al service **Mobility Leader** I Successfully launching the AI personal assistant PAA Realizing 3D connection between Air to service "A-dot" into the market (Personal Al Assistant) Ground through differentiated technological I Regaining customer engagement through globally bases such as AI, 5G/6G, autonomous driving, Global becoming a leading Mobility Operator top-notch Personal AI agent(PAA) External AIX I Transitioning core businesses such as **Telecommunication and enterprise into AI** I Expanding AI capabilities into other industries SK telecom like UAM and healthcare Al chipset Wire(less) Multi LLM Al infra I Leveraging accumulated capabilities in AIbased areas such as AI DC, AI semiconductors, On-device AI, LLM to quickly generate visible Customer Service Technology results in the rapidly growing AI era



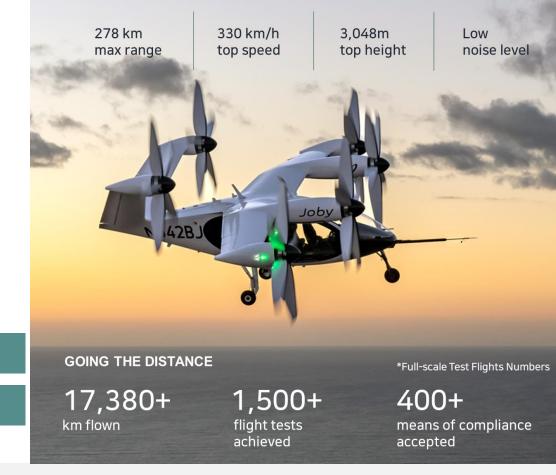
Job AVIATION

All-round Business Cooperation

(Aircraft, Service, System and etc)

* SKT's \$100M equity investment in Joby Aviation (June 2023)

K-GC Collaboration Agreement (Sep 2023)



Joint Development of UAM Biz in Korea

- First to introduce Joby's aircraft overseas for demonstrative purpose
- Joint Participation in K-UAM Grand Challenge
- Collaboratively develop Local UAM Markets

System/Data Cooperation

- Cooperation for Local UAM Data Analysis
- Collaborative System & Platform Development

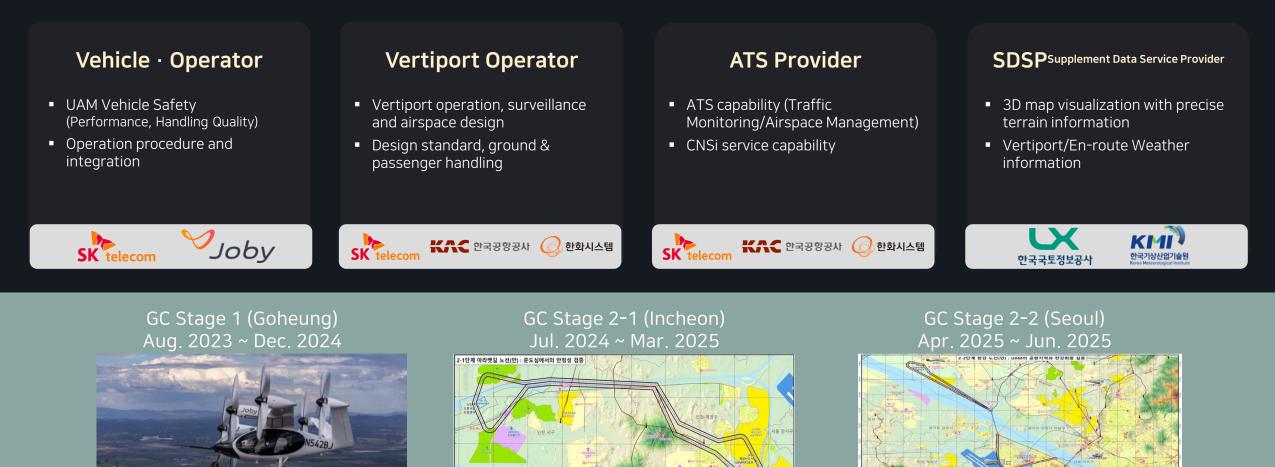
K-UAM Grand Challenge

"



"

Private-public joint demonstration project hosted by MOLIT & KARI, validating K-UAM operation standards, system integration and safety



Partnership with Local Governments



Local Business Development

Seoul · Incheon

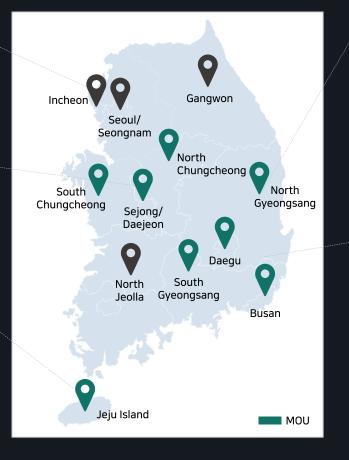
 Grand Challenge 2 stage^{Aug 24~} Participate
 Preoccupying influential routes and preparing for commercialization

Chungcheong

Chungcheong ultra-wide area MOU^{Oct 2023}
 Preparing for UAM site, facility for commercialization

Jeju

- Consortium-Jeju MOU^{Sep 2022}
 - SKT-Joby-Jeju MOU^{Oct 2023}
- Jointly develop Initial Vertiport Sites & routes



Daegu · North Gyeongsang

- Consortium-Daegu MOU^{Oct 2022}
- Consortium-North Gyeongsang^{Nov 2023}
- Preparing for UAM Transportation Network & Routes linking the Daegu-North Gyeongsang New airport ²⁰³⁰

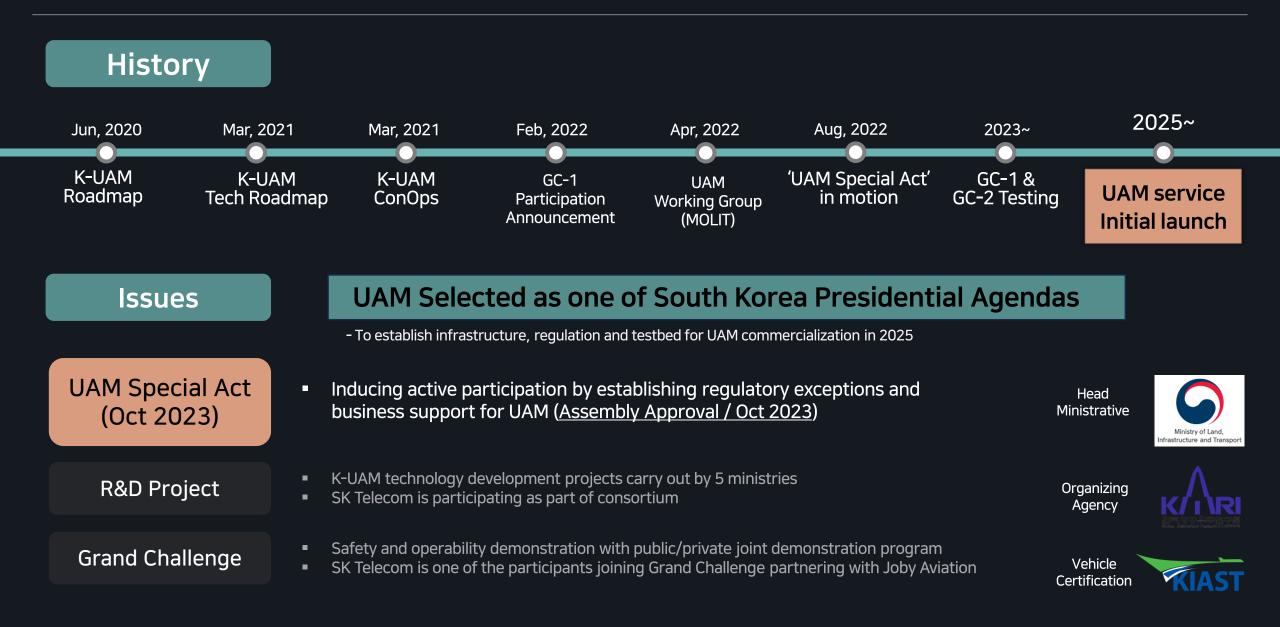
Busan · South Gyeongsang

- Busan EXPO UAM collaboration MOU^{Feb 2023}
- South Gyeongsang MOU for UAM biz dev at South Coast Tourism Belt May 2023

Legal Perspectives

Korea UAM Policy Trend





Global UAM Policy Trend



K-UAM Roadmap ^{Jun 2020}

K-UAM Tech Roadmap Mar 2021

K-UAM ConOps Mar 2021

UAM Grand Challenge Dec 2021

UAM Team Korea Dec 2022

UAM Special Act Oct 2023

Agility Prime Program ^{Feb 2020} UAM ConOps Ver 1.0 ^{Jun 2020}

AAM National Campaign

AAIM Act(H.R 6270) Jun 2022

UAM ConOps Ver 2.0 Apr 2023

Innovate28 Jul 2023

(EASA) SC-VTOL-01 ^{Jul 2019}

(EASA) MOC-SC-VTOL May 2020

(EASA) Artificial Intelligence Roadmap Feb 2020

(UK) Future flight challenge May 2020

(France) Re.Invent Air Mobility Challenge 2020~

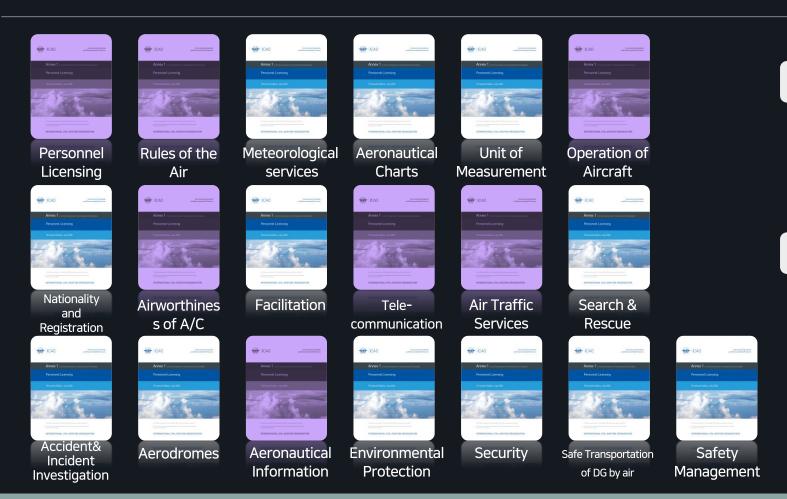
(EASA) Artificial Intelligence Roadmap 2.0 May 2023

Differences exist in policies, depending on each country's flight environment, legislative system, UAM Roadmap, etc.

 \succ BUT, most regulations globally abide by existing aviation laws applicable to each country.

ICAO SARP's Characteristics





Regulatory Implementation

Highly uniform to international standards

- Most countries comply with ICAO standards
- Should notify ICAO on any deviations

ICAO USOAP

Compliance Evaluation

(*In regard to Law, Organization, Qualification, Operation, Airworthiness, etc.)

- (KOR) Overall compliance rate of 98.57% ²⁰¹¹
- (Avg.) Approximately 70% ²⁰²⁴
- * Law/regulations (77%), qualifications (73%), navigation (71%), etc.
- The UAM legal framework closely relates to ICAO SARPs, thus should take into consideration the social, economic, and administrative impacts of SARPs revision
- > ICAO's SAPRs are highly relevant to the UAM industry in all aspects.
- > South Korea has a high compliance rate with ICAO USOAP.

Consideration of enactment/revision – International & National



Industry perspective - Shape regulations considering countries' legal systems & for revitalizing UAM

International Level

Share information

 Foster participation from various nations & industries, by equivalent information sharing

Understand difference

✓ Take account the difference in Country's level of accepting international standards

Thoroughly analyze impact

A multi-faceted approach on the impact of regulations

National Level

Regulatory Impact Review

Examine the impact on the regulated party from various aspects

Enforce safety regulations

 Provide strong enforcement power on safety issues and regulations

Revitalize the Industry

- Supportive regulation to revitalize new businesses such as UAM
- Regulations should be reviewed in multiple aspects, considering similarities & differences
- \succ Supportive regulation should be established to revitalize the UAM industry.

Considerations for International standards



Share information

- ✓ The level of information varies largely by whether the country is a member of the navigation commission/panel or not.
- Especially for eVTOL, should actively participate in sectors affected by regulatory amendments

Understand difference

- ✓ Should take account country's legal systems (Soft law/Hard law) and the degree to which the country can accept international standards
- ✓ Sufficient time and guidance needed for Contracting States to fully collect opinions from industry and relevant parties.

Thoroughly analyze impact

- ✓ Before adoption, proactively analyze regulatory impacts via Panels & SGs
- ✓ Make use of quantitative analysis, collect opinions from relevant stakeholders

Contracting States Assembly Council Secretariat AAC Meetings Parels & Meetings Parels &	Origin of Proposal
Proposal for Action ANC ANC Panel Secretariat Divisional Meeting Study Group Direct Submission	Development Phase 0 -5 years
ANC Preliminary Review Contracting States Validation Secretariat Analysis ANC Final Review	Review Phase
ANNEX ANC Approves ANC Recommends by Periateret Council Green Edition States	Adoption/ Publication Phase 10 Months Approximately Adoption Date 2 weeks 4 Usually March 4 Months Effective Date of Differences Federated security and then 4 Months minimum
Auste-st out Adds to that Adds to that Applicability Date Supp	Plement Applicability Date (Usually November)

SARP's amendment Process

Prior to enactment/revision, thoroughly provide information & collect opinions from Contracting States.

> Conduct quantitative impact analysis & Perform legal advisory roles to various stakeholders

Considerations for Contracting States



Regulatory Impact Review

- ✓ Examine the impact on the regulated party from various aspects
- ✓ Consider alternatives and quantify cost-benefits
- ✓ Revitalizing new biz through continuous monitoring & feedback

Enforce safety regulations

- \checkmark Strengthen enforcement power to ensure safe flights for eVTOLs
 - ✓ Airworthiness, flight rules, qualifications, operation, air traffic management, etc.
- ✓ Deregulate only after sufficient verification with actual flight tests & simulations

Revitalize the Industry

- ✓ Enhance public acceptance by expanding UAM into public services
 - ✓ Public-led infrastructure, Guarantee public demand, subsidy support, etc

Korea	United States	Canada
Background & Need for government intervention	Statement of the need for regulation	Regulatory agenda explanation
▼	▼	▼
Set Regulatory Goals	Baseline Definitions	Review Regulatory Alternatives
▼	▼	▼
Review Regulatory Alternatives	Set analysis period	Cost-benefit analysis
▼	▼	▼
Cost-benefit analysis	Regulatory Alternatives	Stakeholder Discussion
▼	▼	▼
Regulatory Compliance Review	Analysis of alternative outcomes	Regulatory Enforcement & Measures
▼	▼	▼
Enforceability Review	Quantitative costs-benefits analysis	Performance Measurement and Evaluation
▼	▼	
Progress Identification and Future Evaluation Plan	Applying future cost & benefit discount rates	
▼	▼	
Overall conclusion	Non-quantitative cost-benefit analysis	
	▼	
	Assess uncertainty on net-benefit	

Regulatory Impact Analysis Schemes

- Examine regulatory impact on affected parties & review alternatives in diverse aspects
- > Maintain safety regulations while introducing means for industry support

Thank You

